



Crossroads Church Financial Statement Notes March 31, 2025

Statement of Financial Position

- Cash on Hand decreased as Net Income was negative for March
- There is not restricted cash as PIH balance is negative as of March 31.
- Accounts Receivable is CCCAP earned in March but paid in April.
- Prepaid expenses in employee benefits paid in advance.
- Water Shares asset listed is the remaining 0.5 shares that have not been accepted into the water bank.
- Credit Card is paid each month and no interest accrues
- All Accounts Payable are current
- Payroll Liabilities are FSA billed in arrears
- Accrued wages are 8 days of hourly payroll earned in March and paid in April.
- Ryan's retirement is back to being accrued at this time while Ryan decides where he wants the funds to be deposited.
- Accrued Leave is vacation time for hourly employees

Statement of Activities for March

- The response to the PIWI challenge was outstanding. The budget was adjusted to reflect donations received and pledges made. The budget for March giving was too optimistic and the church missed the giving budget by \$23.2k.
- Registration income missed budget as we have not had the early registrations for camps that we had LY. We did not offer as many early bird specials as last year and this may be the reason for later registration.
- Building and Grounds over budget for creation of mini-kitchen for providing snacks for EAC children - this is offset by anonymous donor gifts. Also there were unplanned HVAC expenses.
- Purchases over budget for necessary purchase of new camera in auditorium to provide streaming service and giving envelope printing.
- All other expenses under budget.
- Total Expenses under budget by \$6,436.
- Net income was a loss of \$24.8k on a budgeted gain of \$10.3k. The church was over budget by \$35.2k. Giving miss and lack of early registrations caused miss.

Statement of Activities YTD

- Missing total Giving Budget by \$89k (\$18k of which is PIH)
- Building and Grounds over budget for Water Heater replacement, student center decking, snow removal and items noted above.
- All other expenses are under budget
- Total expenses under budget by \$101.6k
- Net income is a loss of \$72.9k on a budgeted loss of \$9k. The church is over budget by \$63k.
- Adventure Center is under their budget by \$35k.
- PIH is over budget by \$14k.

Crossroads Church
Statement of Financial Position
As of March 31, 2025

| | March 31, 2025 | February 28, 2025 | March 31, 2024 |
|--|---------------------|---------------------|---------------------|
| ASSETS | | | |
| Current Assets | | | |
| Checking/Savings | | | |
| 1000 · FirstBank - Gen Fund - 0054 | \$ 148,285 | \$ 166,304 | \$ 119,441 |
| 1010 - NCP DIA (7429) | \$ 2,865 | \$ 2,858 | \$ 2,780 |
| Total Cash | \$ 151,150 | \$ 169,161 | \$ 122,221 |
| Restricted Cash | \$ - | \$ - | \$ 622 |
| Unrestricted Cash | \$ 151,150 | \$ 169,161 | \$ 121,600 |
| Total Checking/Savings | \$ 151,150 | \$ 169,161 | \$ 122,221 |
| Accounts Receivable | | | |
| 11000 - Accounts Receivable | \$ 6,838 | \$ 6,360 | \$ 11,355 |
| Other Current Assets | | | |
| 11600 - Prepaid Expense | \$ 14,014 | \$ 14,014 | \$ - |
| Total Current Assets | \$ 172,002 | \$ 189,534 | \$ 133,576 |
| Fixed Assets | | | |
| Total Fixed Assets | \$ 4,356,678 | \$ 4,356,678 | \$ 4,619,127 |
| Other Assets | | | |
| 18000 · Water Shares | 8,000 | 8,000 | 48,000 |
| Total Other Assets | \$ 8,000 | \$ 8,000 | \$ 48,000 |
| TOTAL ASSETS | \$ 4,536,680 | \$ 4,554,213 | \$ 4,800,704 |
| LIABILITIES & EQUITY | | | |
| Liabilities | | | |
| Current Liabilities | | | |
| Total Accounts Payable | \$ 19,287 | \$ 20,593 | \$ 21,841 |
| Credit Cards | | | |
| Total Credit Cards | \$ 33,041 | \$ 25,587 | \$ 15,469 |
| Other Current Liabilities | | | |
| 23500 - Rental Deposit Received | \$ 8,750 | \$ 8,750 | \$ - |
| 23600 - Early Rental Payment | \$ - | \$ - | \$ - |
| 24000 - Payroll Liabilities | \$ 500 | \$ 500 | \$ - |
| 24600 - Accrued Wages and Taxes | \$ 9,985 | \$ 6,565 | \$ 39,504 |
| 24650 - Accrued Retirement Contributions | \$ 73,566 | \$ 76,293 | \$ 66,748 |
| 24500 · Accrued Leave | \$ 2,875 | \$ 2,605 | \$ 18,105 |
| 24800 · Line of Credit - NCP | \$ - | \$ - | \$ - |
| 25100 Camp Prepayments | \$ - | \$ - | \$ 1,537 |
| 25200 PR Trip Deposit | \$ - | \$ - | \$ - |
| 25300 2025 PIWI Advance Payments | \$ - | \$ - | \$ - |
| Total Other Current Liabilities | \$ 95,675 | \$ 94,713 | \$ 125,894 |
| Total Current Liabilities | \$ 148,003 | \$ 140,892 | \$ 163,203 |
| Long Term Liabilities | | | |
| 2600 · Mortgage - NCP | \$ - | \$ - | \$ - |
| Total Long Term Liabilities | \$ - | \$ - | \$ - |
| Total Liabilities | \$ 148,003 | \$ 140,892 | \$ 163,203 |
| Equity | | | |
| Unrestricted | \$ 4,388,677 | \$ 4,413,321 | \$ 4,636,879 |
| Restricted | \$ - | \$ - | \$ 622 |
| Total Equity | \$ 4,388,677 | \$ 4,413,321 | \$ 4,637,500 |
| TOTAL LIABILITIES & EQUITY | \$ 4,536,680 | \$ 4,554,213 | \$ 4,800,704 |

Crossroads Church
Budget vs. Actuals: Budget_FY25_P&L - FY25 P&L Classes
March 2025

| | Total Adventure Team | | | | Total Ministry Activities | | | | Total Ministry Operations | | | | Total Partners in Hope | | | | TOTAL | | | |
|---|----------------------|---------------------|---------------------|----------------|---------------------------|---------------------|------------------|----------------|---------------------------|----------------------|---------------------|----------------|------------------------|--------------------|-------------------|----------------|----------------------|----------------------|---------------------|-----------------|
| | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget |
| Revenue | | | | | | | | | | | | | | | | | | | | |
| 4000 Support | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | |
| 4050 Donations | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 64,039.72 | 88,530.89 | -24,491.17 | 72.34% | 0.00 | 0.00 | 0.00 | | 64,039.72 | 88,530.89 | -24,491.17 | 72.34% |
| 4051 Designated Giving | 1,272.00 | 0.00 | 1,272.00 | | 45.00 | 0.00 | 45.00 | | 0.00 | 0.00 | 0.00 | | 2,473.87 | 2,500.00 | -26.13 | 98.95% | 3,790.87 | 2,500.00 | 1,290.87 | 151.63% |
| Total 4050 Donations | \$ 1,272.00 | \$ 0.00 | \$ 1,272.00 | | \$ 45.00 | \$ 0.00 | \$ 45.00 | | \$64,039.72 | \$ 88,530.89 | -\$24,491.17 | 72.34% | \$ 2,473.87 | \$ 2,500.00 | -\$ 26.13 | 98.95% | \$ 67,830.59 | \$ 91,030.89 | -\$23,200.30 | 74.51% |
| Total 4000 Support | \$ 1,272.00 | \$ 0.00 | \$ 1,272.00 | | \$ 45.00 | \$ 0.00 | \$ 45.00 | | \$64,039.72 | \$ 88,530.89 | -\$24,491.17 | 72.34% | \$ 2,473.87 | \$ 2,500.00 | -\$ 26.13 | 98.95% | \$ 67,830.59 | \$ 91,030.89 | -\$23,200.30 | 74.51% |
| 4100 Revenue | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | |
| 4150 Registrations | 58,448.42 | 78,000.00 | -19,551.58 | 74.93% | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 58,448.42 | 78,000.00 | -19,551.58 | 74.93% |
| 4151 Sales | 0.00 | 0.00 | 0.00 | | 189.78 | 0.00 | 189.78 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 189.78 | 0.00 | 189.78 | |
| 4153 Rental Fees | 0.00 | 0.00 | 0.00 | | 450.00 | 0.00 | 450.00 | | 14,550.00 | 14,100.00 | 450.00 | 103.19% | 0.00 | 0.00 | 0.00 | | 15,000.00 | 14,100.00 | 900.00 | 106.38% |
| Total 4100 Revenue | \$ 58,448.42 | \$ 78,000.00 | -\$19,551.58 | 74.93% | \$ 639.78 | \$ 0.00 | \$ 639.78 | | \$14,550.00 | \$ 14,100.00 | \$ 450.00 | 103.19% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 73,638.20 | \$ 92,100.00 | -\$18,461.80 | 79.95% |
| Total Revenue | \$ 59,720.42 | \$ 78,000.00 | -\$18,279.58 | 76.56% | \$ 684.78 | \$ 0.00 | \$ 684.78 | | \$ 78,589.72 | \$ 102,630.89 | -\$24,041.17 | 76.58% | \$ 2,473.87 | \$ 2,500.00 | -\$ 26.13 | 98.95% | \$ 141,468.79 | \$ 183,130.89 | -\$41,662.10 | 77.25% |
| Gross Profit | \$ 59,720.42 | \$ 78,000.00 | -\$18,279.58 | 76.56% | \$ 684.78 | \$ 0.00 | \$ 684.78 | | \$ 78,589.72 | \$ 102,630.89 | -\$24,041.17 | 76.58% | \$ 2,473.87 | \$ 2,500.00 | -\$ 26.13 | 98.95% | \$ 141,468.79 | \$ 183,130.89 | -\$41,662.10 | 77.25% |
| Expenditures | | | | | | | | | | | | | | | | | | | | |
| Total 5000 Compensation | \$ 55,407.42 | \$ 68,000.00 | -\$12,592.58 | 81.48% | \$ 23,663.91 | \$ 21,382.22 | \$ 2,281.69 | 110.67% | \$ 38,412.63 | \$ 37,652.97 | \$ 759.66 | 102.02% | \$ 5,249.88 | \$ 5,174.88 | \$ 75.00 | 101.45% | \$ 122,733.84 | \$ 132,210.07 | -\$ 9,476.23 | 92.83% |
| Total 6000 Building and Grounds | \$ 10,571.11 | \$ 8,270.56 | \$ 2,300.55 | 127.82% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | -\$ 4,477.77 | -\$ 5,447.59 | \$ 969.82 | 82.20% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 6,093.34 | \$ 2,822.97 | \$ 3,270.37 | 215.85% |
| Total 6800 Insurance | \$ 284.19 | \$ 461.90 | -\$ 177.71 | 61.53% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 3,188.81 | \$ 3,168.82 | \$ 19.99 | 100.63% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 3,473.00 | \$ 3,630.72 | -\$ 157.72 | 95.66% |
| Total 7000 Purchases | \$ 1,095.59 | \$ 2,560.25 | -\$ 1,464.66 | 42.79% | \$ 2,880.82 | \$ 1,047.64 | \$ 1,833.18 | 274.98% | \$ 5,400.53 | \$ 3,732.48 | \$ 1,668.05 | 144.69% | \$ 0.00 | \$ 79.55 | -\$ 79.55 | 0.00% | \$ 9,376.94 | \$ 7,419.92 | \$ 1,957.02 | 126.38% |
| Total 8000 Services and Support | \$ 4,636.24 | \$ 5,096.67 | -\$ 460.43 | 90.97% | \$ 5,466.31 | \$ 7,651.28 | -\$ 2,184.97 | 71.44% | -\$ 1,052.12 | -\$ 573.92 | -\$ 478.20 | 183.32% | \$ 148.43 | \$ 173.16 | -\$ 24.73 | 85.72% | \$ 9,198.86 | \$ 12,347.19 | -\$ 3,148.33 | 74.50% |
| Total 9000 Meals, Travel, and Entertainment | \$ 360.44 | \$ 950.00 | -\$ 589.56 | 37.94% | \$ 216.62 | \$ 1,780.75 | -\$1,564.13 | 12.16% | \$ 433.49 | \$ 60.00 | \$ 373.49 | 722.48% | \$ 280.00 | \$ 0.00 | \$ 280.00 | | \$ 1,290.55 | \$ 2,790.75 | -\$ 1,500.20 | 46.24% |
| Total 9100 Other Expenses | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 111.00 | \$ 0.00 | \$ 111.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 111.00 | \$ 0.00 | \$ 111.00 | |
| Total Expenditures | \$ 72,495.82 | \$ 85,483.90 | -\$12,988.08 | 84.81% | \$ 32,227.66 | \$ 31,861.89 | \$ 365.77 | 101.15% | \$ 55,931.29 | \$ 49,995.82 | \$ 5,935.47 | 111.87% | \$ 5,678.31 | \$ 5,427.59 | \$ 250.72 | 104.62% | \$ 166,333.08 | \$ 172,769.20 | -\$ 6,436.12 | 96.27% |
| Net Operating Revenue | -\$12,775.40 | -\$ 7,483.90 | -\$ 5,291.50 | 170.71% | -\$31,542.88 | -\$31,861.89 | \$ 319.01 | 99.00% | \$ 22,658.43 | \$ 52,635.07 | -\$29,976.64 | 43.05% | -\$3,204.44 | -\$2,927.59 | -\$ 276.85 | 109.46% | -\$ 24,864.29 | \$ 10,361.69 | -\$35,225.98 | -239.96% |
| Total Other Revenue | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 7.28 | \$ 7.15 | \$ 0.13 | 101.82% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 7.28 | \$ 7.15 | \$ 0.13 | 101.82% |
| Net Revenue | -\$12,775.40 | -\$ 7,483.90 | -\$ 5,291.50 | 170.71% | -\$31,542.88 | -\$31,861.89 | \$ 319.01 | 99.00% | \$ 22,665.71 | \$ 52,642.22 | -\$29,976.51 | 43.06% | -\$3,204.44 | -\$2,927.59 | -\$ 276.85 | 109.46% | -\$ 24,857.01 | \$ 10,368.84 | -\$35,225.85 | -239.73% |

Crossroads Church
Budget vs. Actuals: Budget_FY25_P&L - FY25 P&L Classes
September 2024 - March 2025

| | Total Adventure Team | | | | Total Ministry Activities | | | | Total Ministry Operations | | | | Total Partners in Hope | | | | TOTAL | | | |
|---|----------------------|----------------------|----------------------|---------------|---------------------------|----------------------|---------------------|---------------|---------------------------|---------------------|----------------------|----------------|------------------------|---------------------|---------------------|----------------|------------------------|------------------------|----------------------|----------------|
| | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget | Actual | Budget | over Budget | % of Budget |
| Revenue | | | | | | | | | | | | | | | | | | | | |
| 4000 Support | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | |
| 4050 Donations | 0.00 | 0.00 | 0.00 | | 1,000.00 | 0.00 | 1,000.00 | | 600,240.31 | 679,809.53 | -79,569.22 | 88.30% | 24.25 | 0.00 | 24.25 | | 601,264.56 | 679,809.53 | -78,544.97 | 88.45% |
| 4051 Designated Giving | 4,629.66 | 0.00 | 4,629.66 | | 2,780.00 | 0.00 | 2,780.00 | | 68.00 | 0.00 | 68.00 | | 17,556.67 | 35,500.00 | -17,943.33 | 49.46% | 25,034.33 | 35,500.00 | -10,465.67 | 70.52% |
| Total 4050 Donations | \$ 4,629.66 | \$ 0.00 | \$ 4,629.66 | | \$ 3,780.00 | \$ 0.00 | \$ 3,780.00 | | \$600,308.31 | \$679,809.53 | -\$ 79,501.22 | 88.31% | \$ 17,580.92 | \$ 35,500.00 | -\$17,919.08 | 49.52% | \$ 626,298.89 | \$ 715,309.53 | -\$ 89,010.64 | 87.56% |
| Total 4000 Support | \$ 4,629.66 | \$ 0.00 | \$ 4,629.66 | | \$ 3,780.00 | \$ 0.00 | \$ 3,780.00 | | \$600,308.31 | \$679,809.53 | -\$ 79,501.22 | 88.31% | \$ 17,580.92 | \$ 35,500.00 | -\$17,919.08 | 49.52% | \$ 626,298.89 | \$ 715,309.53 | -\$ 89,010.64 | 87.56% |
| 4100 Revenue | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | |
| 4150 Registrations | 378,983.68 | 448,500.00 | -69,516.32 | 84.50% | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 27,450.96 | 31,217.80 | -3,766.84 | 87.93% | 406,434.64 | 479,717.80 | -73,283.16 | 84.72% |
| 4151 Sales | 0.00 | 0.00 | 0.00 | | 356.91 | 0.00 | 356.91 | | 0.00 | 0.00 | 0.00 | | 0.00 | 0.00 | 0.00 | | 356.91 | 0.00 | 356.91 | |
| 4152 Miscellaneous | 0.00 | 0.00 | 0.00 | | 40.00 | 0.00 | 40.00 | | 150.00 | 0.00 | 150.00 | | 0.00 | 0.00 | 0.00 | | 190.00 | 0.00 | 190.00 | |
| 4153 Rental Fees | 0.00 | 0.00 | 0.00 | | 450.00 | 0.00 | 450.00 | | 46,900.00 | 50,400.00 | -3,500.00 | 93.06% | 0.00 | 0.00 | 0.00 | | 47,350.00 | 50,400.00 | -3,050.00 | 93.95% |
| Total 4100 Revenue | \$378,983.68 | \$ 448,500.00 | -\$ 69,516.32 | 84.50% | \$ 846.91 | \$ 0.00 | \$ 846.91 | | \$ 47,050.00 | \$ 50,400.00 | -\$ 3,350.00 | 93.35% | \$ 27,450.96 | \$ 31,217.80 | -\$ 3,766.84 | 87.93% | \$ 454,331.55 | \$ 530,117.80 | -\$ 75,786.25 | 85.70% |
| Total Revenue | \$383,613.34 | \$ 448,500.00 | -\$ 64,886.66 | 85.53% | \$ 4,626.91 | \$ 0.00 | \$ 4,626.91 | | \$647,358.31 | \$730,209.53 | -\$ 82,851.22 | 88.65% | \$ 45,031.88 | \$ 66,717.80 | -\$21,685.92 | 67.50% | \$ 1,080,630.44 | \$ 1,245,427.33 | -\$164,796.89 | 86.77% |
| Gross Profit | \$383,613.34 | \$ 448,500.00 | -\$ 64,886.66 | 85.53% | \$ 4,626.91 | \$ 0.00 | \$ 4,626.91 | | \$647,358.31 | \$730,209.53 | -\$ 82,851.22 | 88.65% | \$ 45,031.88 | \$ 66,717.80 | -\$21,685.92 | 67.50% | \$ 1,080,630.44 | \$ 1,245,427.33 | -\$164,796.89 | 86.77% |
| Expenditures | | | | | | | | | | | | | | | | | | | | |
| Total 5000 Compensation | \$363,700.14 | \$ 452,000.00 | -\$ 88,299.86 | 80.46% | \$ 139,922.47 | \$ 142,297.79 | -\$ 2,375.32 | 98.33% | \$269,436.48 | \$258,342.46 | \$ 11,094.02 | 104.29% | \$ 37,757.07 | \$ 36,840.84 | \$ 916.23 | 102.49% | \$ 810,816.16 | \$ 889,481.09 | -\$ 78,664.93 | 91.16% |
| Total 6000 Building and Grounds | \$ 58,955.89 | \$ 57,893.92 | \$ 1,061.97 | 101.83% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 27,591.46 | \$ 2,814.48 | \$ 24,776.98 | 980.34% | \$ 60.00 | \$ 484.19 | -\$ 424.19 | 12.39% | \$ 86,607.35 | \$ 61,192.59 | \$ 25,414.76 | 141.53% |
| Total 6500 Utilities | \$ 993.72 | \$ 1,011.64 | -\$ 17.92 | 98.23% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 64,590.26 | \$ 74,931.89 | -\$ 10,341.63 | 86.20% | \$ 50.00 | \$ 0.00 | \$ 50.00 | | \$ 65,633.98 | \$ 75,943.53 | -\$ 10,309.55 | 86.42% |
| Total 6800 Insurance | \$ 2,367.09 | \$ 3,233.30 | -\$ 866.21 | 73.21% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 23,614.93 | \$ 22,957.56 | \$ 657.37 | 102.86% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 25,982.02 | \$ 26,190.86 | -\$ 208.84 | 99.20% |
| Total 7000 Purchases | \$ 3,099.43 | \$ 14,421.70 | -\$ 11,322.27 | 21.49% | \$ 10,981.79 | \$ 12,010.81 | -\$ 1,029.02 | 91.43% | \$ 29,398.89 | \$ 26,178.13 | \$ 3,220.76 | 112.30% | \$ 2,924.62 | \$ 7,923.07 | -\$ 4,998.45 | 36.91% | \$ 46,404.73 | \$ 60,533.71 | -\$ 14,128.98 | 76.66% |
| Total 8000 Services and Support | \$ 31,386.61 | \$ 29,826.69 | \$ 1,559.92 | 105.23% | \$ 23,920.44 | \$ 35,759.79 | -\$11,839.35 | 66.89% | \$ 8,040.55 | \$ 14,201.32 | -\$ 6,160.77 | 56.62% | \$ 17,723.57 | \$ 13,662.61 | \$ 4,060.96 | 129.72% | \$ 81,071.17 | \$ 93,450.41 | -\$ 12,379.24 | 86.75% |
| Total 9000 Meals, Travel, and Entertainment | \$ 2,715.86 | \$ 5,450.00 | -\$ 2,734.14 | 49.83% | \$ 3,117.46 | \$ 9,179.32 | -\$ 6,061.86 | 33.96% | \$ 2,785.14 | \$ 2,838.70 | -\$ 53.56 | 98.11% | \$ 22,945.64 | \$ 30,110.40 | -\$ 7,164.76 | 76.21% | \$ 31,564.10 | \$ 47,578.42 | -\$ 16,014.32 | 66.34% |
| Total 9100 Other Expenses | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 4,611.00 | \$ 0.00 | \$ 4,611.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 4,611.00 | \$ 0.00 | \$ 4,611.00 | |
| Total Expenditures | \$463,218.74 | \$ 563,837.25 | -\$100,618.51 | 82.15% | \$ 177,942.16 | \$ 199,247.71 | -\$21,305.55 | 89.31% | \$430,068.71 | \$402,264.54 | \$ 27,804.17 | 106.91% | \$ 81,460.90 | \$ 89,021.11 | -\$ 7,560.21 | 91.51% | \$ 1,152,690.51 | \$ 1,254,370.61 | -\$101,680.10 | 91.89% |
| Net Operating Revenue | -\$ 79,605.40 | -\$115,337.25 | \$ 35,731.85 | 69.02% | -\$173,315.25 | -\$199,247.71 | \$ 25,932.46 | 86.98% | \$217,289.60 | \$327,944.99 | -\$110,655.39 | 66.26% | -\$36,429.02 | -\$22,303.31 | -\$14,125.71 | 163.33% | -\$ 72,060.07 | -\$ 8,943.28 | -\$ 63,116.79 | 805.75% |
| Total 9180 Other Income | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 49.42 | \$ 50.05 | -\$ 0.63 | 98.74% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 49.42 | \$ 50.05 | -\$ 0.63 | 98.74% |
| Total Other Revenue | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 49.42 | \$ 50.05 | -\$ 0.63 | 98.74% | \$ 0.00 | \$ 0.00 | \$ 0.00 | | \$ 49.42 | \$ 50.05 | -\$ 0.63 | 98.74% |
| Net Revenue | -\$ 79,605.40 | -\$115,337.25 | \$ 35,731.85 | 69.02% | -\$173,315.25 | -\$199,247.71 | \$ 25,932.46 | 86.98% | \$217,339.02 | \$327,995.04 | -\$110,656.02 | 66.26% | -\$36,429.02 | -\$22,303.31 | -\$14,125.71 | 163.33% | -\$ 72,010.65 | -\$ 8,893.23 | -\$ 63,117.42 | 809.72% |